

PERFORMANCE IMPROVEMENT

U.S. Economic Overview

Consumers and the Macro Economy

JUNE 2023

Disclaimer

The material in this presentation has been prepared by Ankura Consulting Group, LLC ("Ankura") and is general background information about the matters described herein to be used for informational purposes only. This information is given in summary form and does not purport to be complete. This information should not be considered legal or financial advice. You should consult with an attorney or other professional to determine what may be best for your individual needs.

Information in this presentation should not be considered as advice or a recommendation to investors or potential investors in relation to holding, purchasing or selling securities or other financial products or instruments and does not take into account your particular investment objectives, financial situation or needs. No one should make any investment decision without first consulting his or her own financial advisor and conducting his or her own research and due diligence.

Ankura does not make any guarantee or other promise as to any results that may be obtained from using the information in this presentation. Ankura shall have no liability to the recipient of this presentation or to third parties, for the quality, accuracy, timeliness, continued availability or completeness of any data or calculations contained and/or referred to in this presentation nor for any special, direct, indirect, incidental or consequential loss or damage that may be sustained because of the use of the information contained and/or referred to in this presentation or otherwise arising in connection with the information contained and/or referred to in this presentation, provided that this exclusion of liability shall not exclude or limit any liability under any law or regulation applicable to Ankura that may not be excluded or restricted.

IRS Circular 230 Disclosure: Ankura and its affiliates do not provide tax or legal advice. Any discussion of tax matters in these materials (i) is not intended or written to be used, and cannot be used or relied upon, by you for the purpose of avoiding any tax penalties and (ii) may have been written in connection with the "promotion or marketing" of a transaction (if relevant) contemplated in these materials. Accordingly, you should seek advice based your particular circumstances from an independent tax advisor.

This presentation contains data compilations, writings and information that are confidential and proprietary to Ankura and protected under copyright and other intellectual property laws, and may not be reproduced, distributed or otherwise transmitted by you to any other person for any purpose unless Ankura's prior written consent has been obtained.

Contents

1.	Summary	4
2.	Key Consumer Metrics	6
3.	U.S. Retail Sales	11
4.	Broad Economic Indicators	18
5.	U.S. Employment	24
6.	Supply Chain	28
7.	Housing	32
8.	About Ankura	36

3

Summary



Summary

- Unemployment remains below 4% at 3.7%; non-farm employment was up 2.7% month-to-month, with employment rising by 339,000 in May
- Consumer debt reached a new high in Q1 passing \$17 trillion for the first time ever and consumers continue to take on more revolving credit; revolving credit debt rose 12.7% over 2022 and total consumer credit increased 6.4%
- Consumer sentiment increased 8% in June, hitting the highest level in four months; the rise is attributable to easing inflation and resolution of the debt crisis –
 while still at historically low levels, sentiment is 28% above the historic low of June 2022
- Retail sales increased 3.9% over 2022 MTM sales increased 0.4%; economists generally were expecting flat to slightly decreasing sales vs. April
 - Food services and drinking places increased 8% YOY
 - Other than non-discretionary categories and e-commerce, most key retail segments experienced YOY sales declines again in May
- The Consumer Price Index increased 4.0% YOY, with Core CPI up 5.3% retail gas prices continue to decline, down 18% YOY to \$3.64 / gallon nationally through mid-May vs. \$4.43 last year
 - The index for shelter was again a large contributor to the monthly all items increase, as was price inflation for food at and away from home
- Air travel continues to increase among U.S. travelers; year-to-date, TSA checkpoint numbers are up 14%
 - The cost of air travel declined 3% MTM, and was nearly 13.4% lower than last year
- Bank Prime Loan Rate rose to 8.23%; Federal Funds Rate increased to 5.06% through May
- **30-year FRM rate** of 6.79%, above last year's rate of 5.09%; 15-year rate now above 6%
- New home sales increased nearly 12% over last year boosted in large part by low inventory of available homes, but housing starts decreased 22.3%
- Global Supply Chain Index (GSCPI) decreased in May, falling to -1.71 from -1.35; there were significant downward contributions from Great Britain backlogs and Taiwan delivery times, Euro Area delivery times and backlogs exhibited the largest sources of upward pressure in May
 - General freight trucking cost is down 13.7% over last year and 1.4% lower than previous month
- Back-to-School could be impacted just as the shopping season gets started if UPS does not reach an agreement by end of July to avert a potential strike as union contract discussions are currently stifled
- Inventories for April increased 7.6% above 2022; companies will continue face challenges going forward as retail sales remain muted for many segments in May
- In the current economic environment, retailers must focus on a multi-prong operational improvement approach to drive inventory effectiveness, labor optimization, and operating efficiencies while driving traffic and conversion crucial for companies to focus on capturing value from changing consumer dynamics to ensure success in the evolving and tenuous retail landscape

Key Consumer Metrics

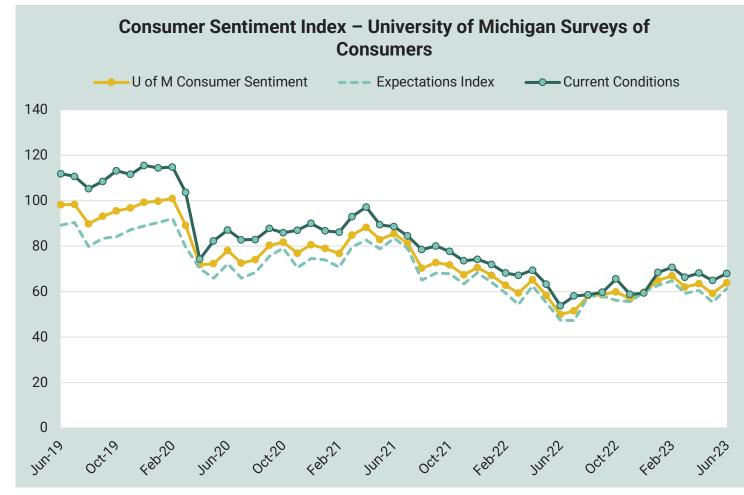


Consumer Sentiment Index

Sentiment increased 8% in June, hitting the highest level in four months; the rise is attributable to easing inflation and resolution of the debt crisis – while still at historically low levels, sentiment is 28% above the historic low of June 2022

	Consumer Sentiment	Expectations Index	Current Conditions	
2-Year High	85.5	83.5	89.4	
2-Year Avg.	65.0	62.1	69.6	
2- Year Low	50.0	47.3	53.8	
Current	57.7	53.4	64.5	
LY	58.4	55.2	63.3	
YOY % Change	-1.2%	-3.3%	1.9%	
Previous Month	63.5	60.5	68.2	
MTM % Change	-9.1%	-11.7%	-5.4%	

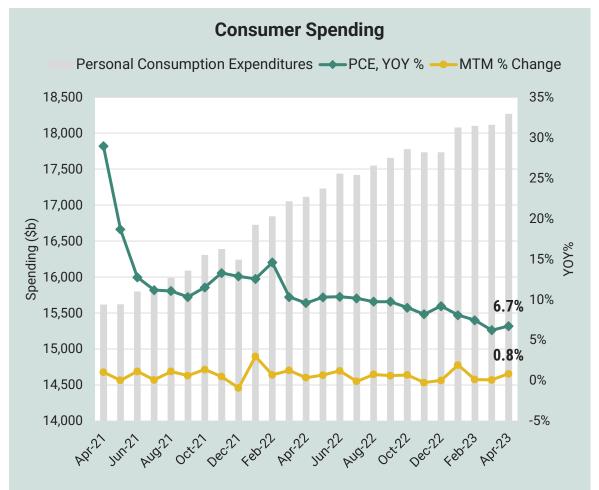
Source: The Surveys of Consumers are conducted by the Survey Research Center at the University of Michigan. (https://data.sca.isr.umich.edu/surveyinfo.php)



Consumer Income and Spending

Personal disposable income rose 7.9% in April 2023; consumer expenditures increased 6.7% YOY and was up slightly compared to previous month





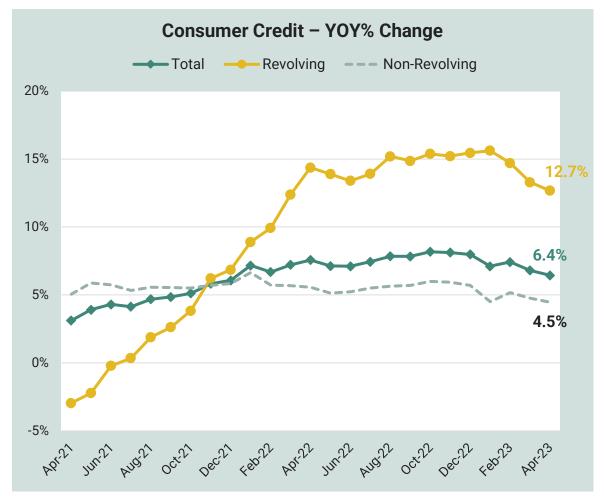
Source: U.S. Bureau of Economic Analysis, 2-month lag in reporting

8

Personal Savings & Consumer Credit

Personal savings rate rose slightly in April to 4.1%; revolving credit debt rose 12.7% over 2022, total consumer credit increased 6.4%

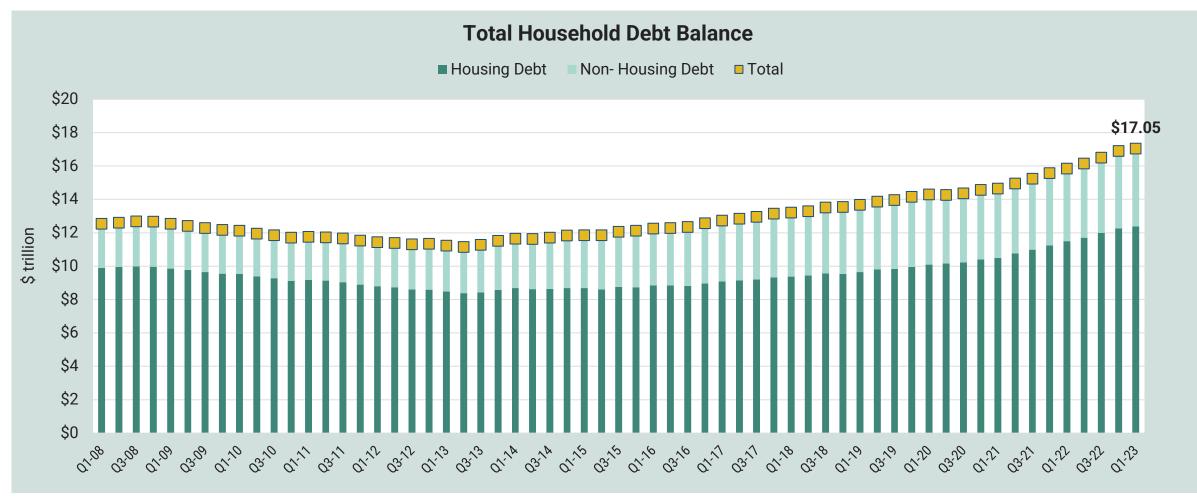




Source: U.S. Federal Reserve, 2-month lag in reporting

Total Consumer Debt

Total household debt stands at \$17.05 trillion through Q1-2023; despite a slowdown in new mortgage loans, this is a new high and the first-time household debt has passed the \$17 trillion mark

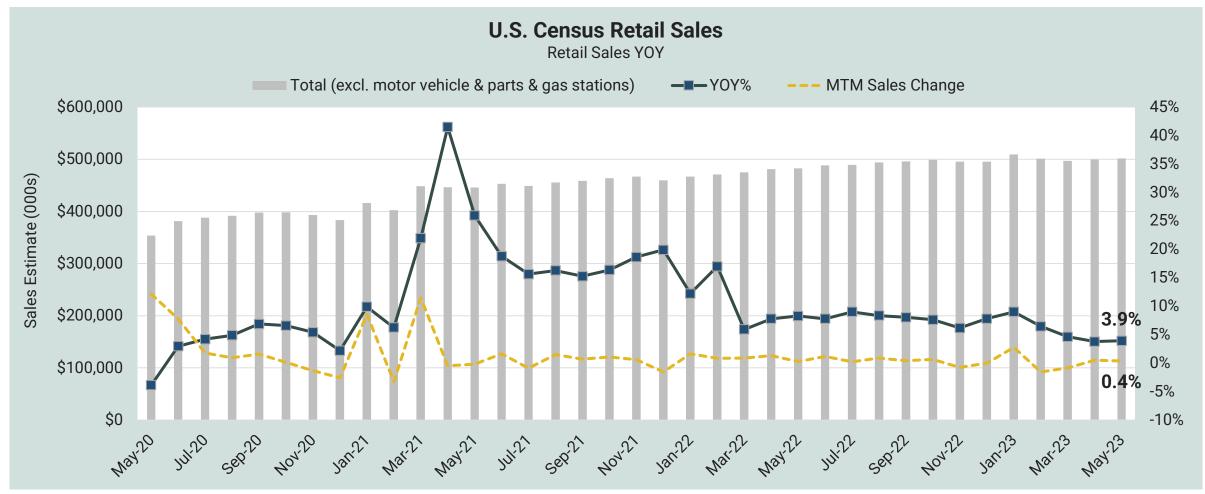


U.S. Retail – Sales & Inventories



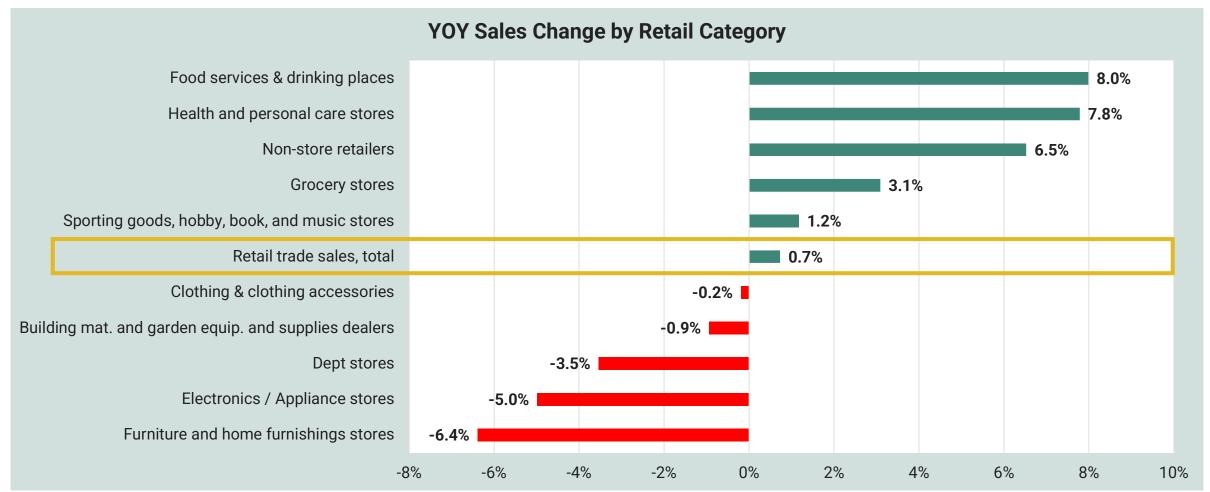
U.S. Retail Sales (excl. motor vehicles and gas stations)

May retail sales increased 3.9% over 2022 – MTM sales increased just 0.4%; economists generally were expecting flat to slightly decreasing sales vs. April



U.S. Retail Sales by Retail Category

Other than non-discretionary categories and e-commerce, most key retail segments again experienced YOY sales declines in May; Food Services and Dining increased 8%



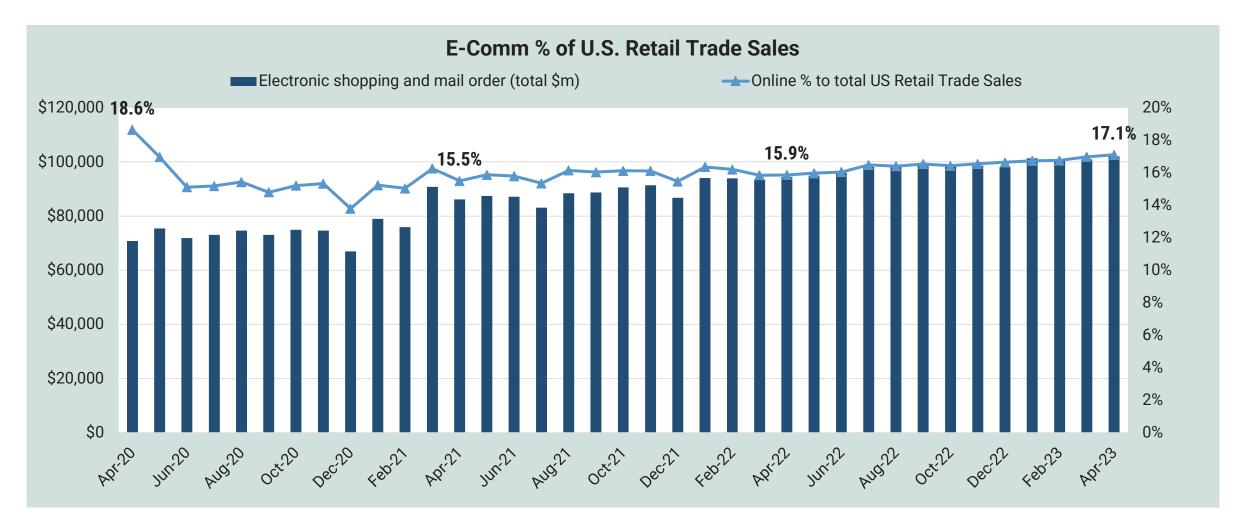
U.S. Retail Sales - Food Services & Dining

Food Services / Dining continues to show YOY gains, increasing 8.0% in April



U.S. Retail Sales – E-Commerce

E-comm % of Retail Trade Sales remained stable at 17% through April 2023



Retail Inventories

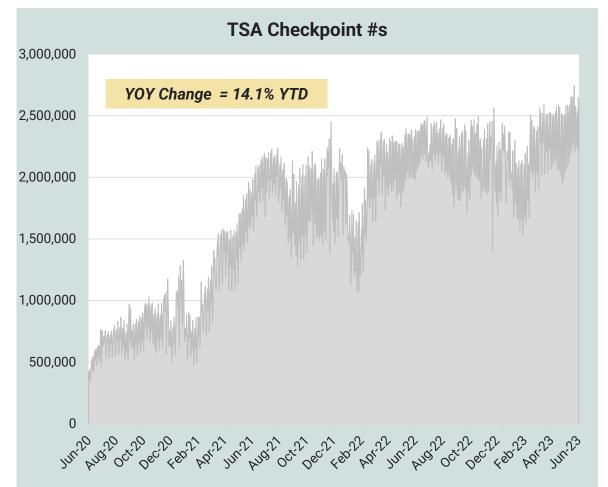
Inventories for April increased 7.6% above 2022; companies will continue face challenges going forward as retail sales remained muted for many segments in May

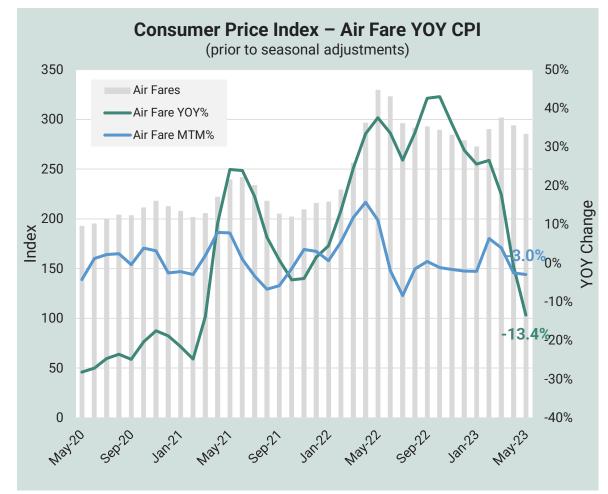


U.S. Census Bureau, Retailers Inventories [RETAILIMSA], retrieved from FRED, Federal Reserve Bank of St. Louis; https://fred.stlouisfed.org/series/RETAILIMSA

TSA Checkpoint Travel Numbers

Air travel continues to increase among U.S. travelers; year-to-date, TSA checkpoint numbers are up 14%; the price of air travel declined 3% MTM, and was nearly 13.4% lower than last year





Source: U.S. Transportation Security Administration

Broad Economic Indicators



Consumer Price Index (non-seasonally adjusted)

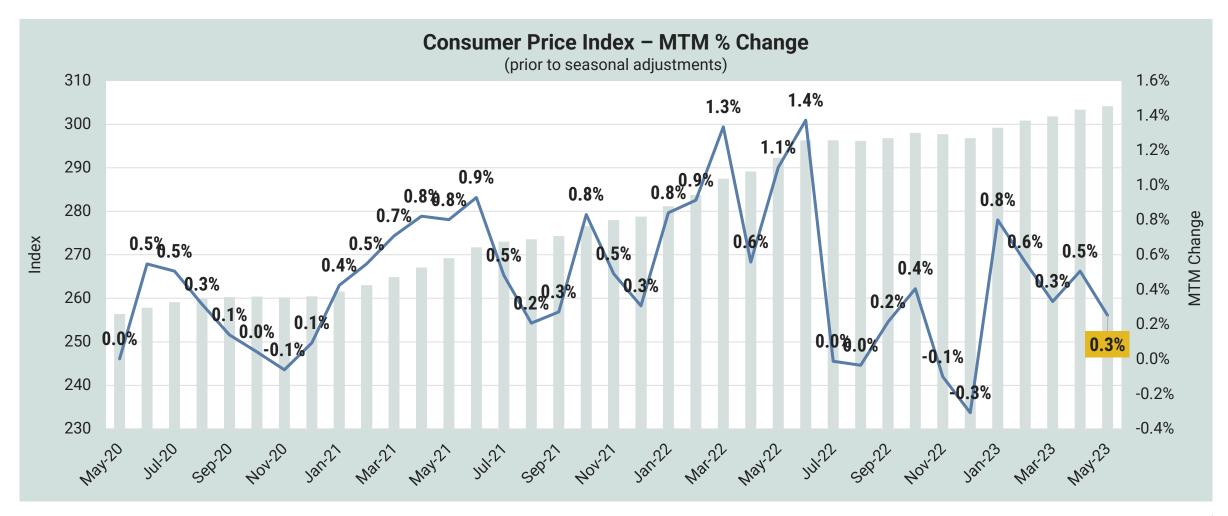
The Consumer Price Index increased 4.0% YOY, with Core CPI up 5.3%. The index for shelter was again a large contributor to the monthly all items increase, as was price inflation for food at and away from home; fuel and air fare indices saw large declines YOY

- Food at Home +5.8%
- Food Away From Home +8.3%
- Housing +6.8%
- Fuel -20.0%
- Air Fares -13.4%

	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23
Total CPI	6.5%	6.4%	6.0%	5.0%	4.9%	4.0%
All Items Less Food & Energy (Core CPI)	5.7%	5.6%	5.5%	5.6%	5.5%	5.3%
Food at Home	11.8%	11.3%	10.2%	8.4%	7.1%	5.8%
Food Away From Home	8.3%	8.2%	8.4%	8.8%	8.6%	8.3%
Motor Fuel	-0.9%	1.9%	-1.7%	-17.3%	-12.4%	-20.0%
Apparel	2.9%	3.1%	3.3%	3.3%	3.6%	3.5%
Housing	8.1%	8.2%	8.2%	7.8%	7.5%	6.8%
Education	3.3%	3.4%	3.3%	3.5%	3.6%	3.4%
Medical Care	4.0%	3.1%	2.3%	1.5%	1.1%	0.6%
Transportation	3.9%	3.8%	2.6%	-1.0%	0.2%	-2.0%
Air Fare	29.1%	25.6%	26.5%	17.7%	-0.9%	-13.4%

Consumer Price Index – Month-to-Month Trends

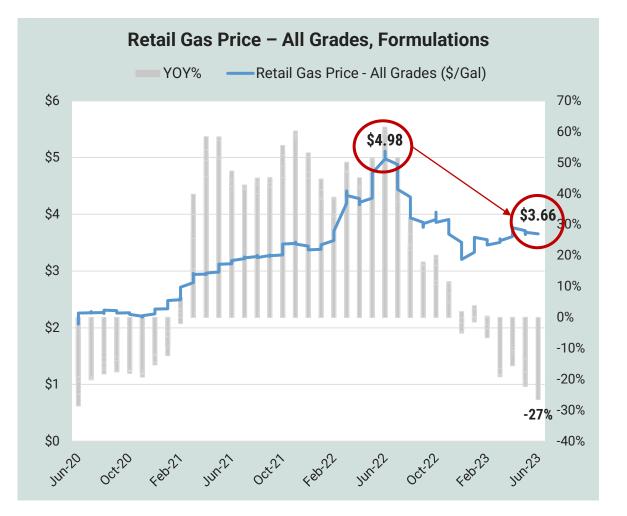
On a *monthly* basis, the CPI for All Urban Consumers (CPI-U) increased 0.3% (prior to seasonal adjustments)

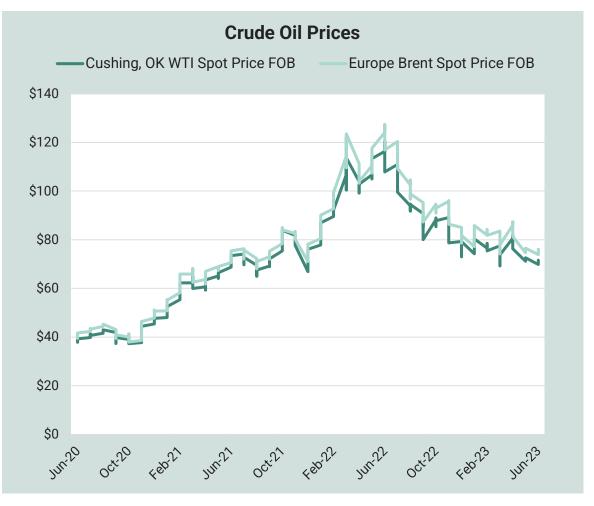


Source: U.S. Bureau of Labor Statistics

Gasoline (Retail Price) and Crude Oil Prices

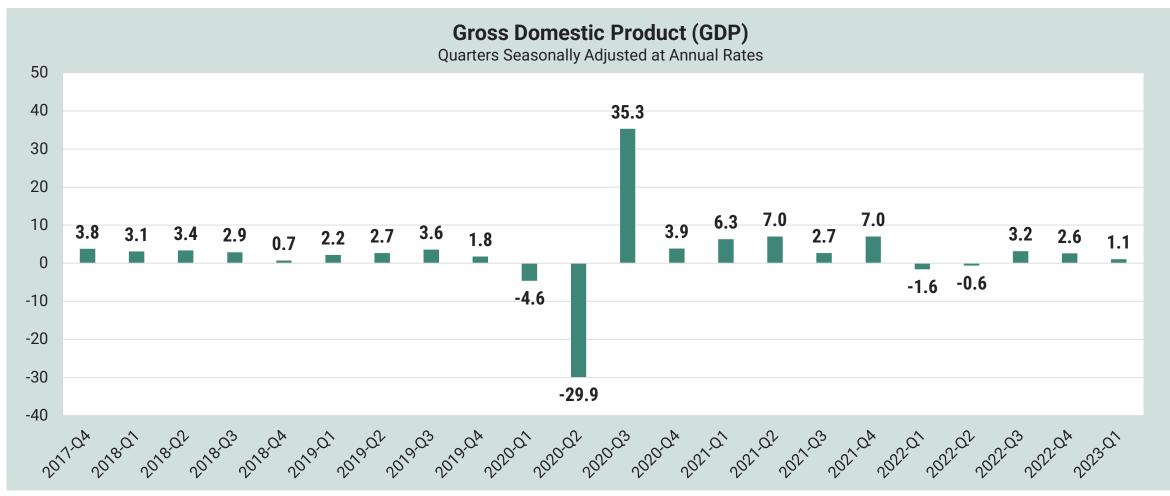
Retail gas prices remain stable, down 27% YOY to \$3.66 / gallon nationally through early June vs. \$4.98 last year





Gross Domestic Product

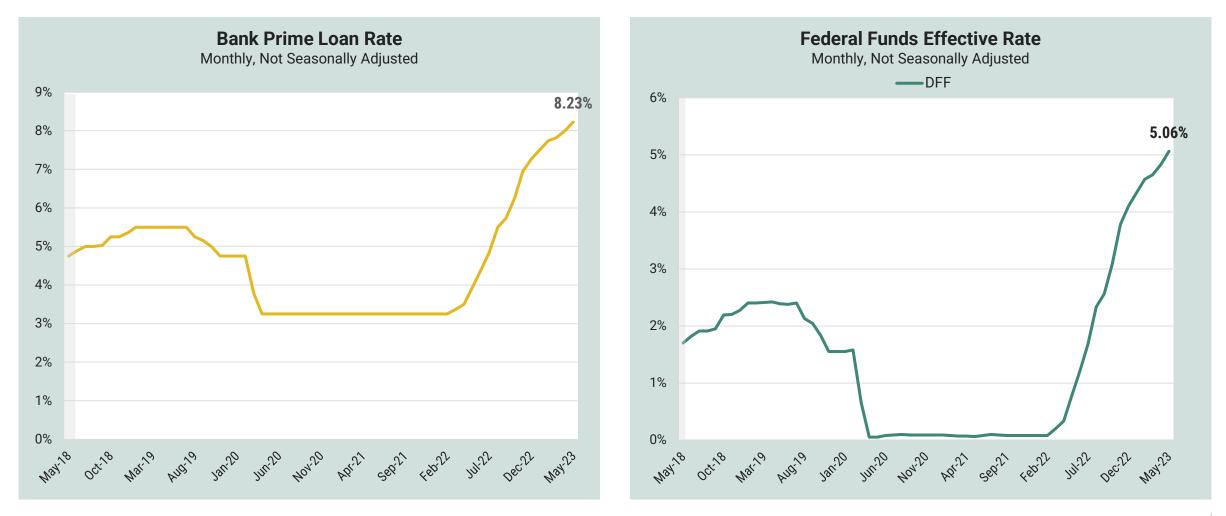
Q1-2023 GDP increased at an annual rate of 1.3 percent, revised up 0.2 percentage point from the "advance" estimate, primarily reflecting an upward revision to inventory investment



Source: U.S. Bureau of Economic Analysis

Federal Reserve – Interest Rates

Bank Prime Loan Rate rose to 8.23%; Federal Funds Rate increased to 5.06% through May

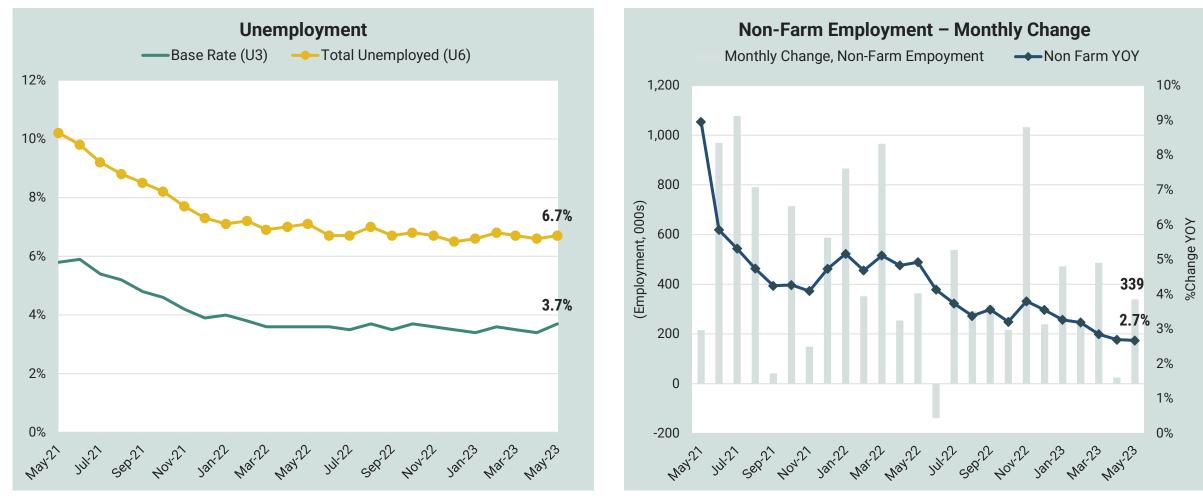


U.S. Employment



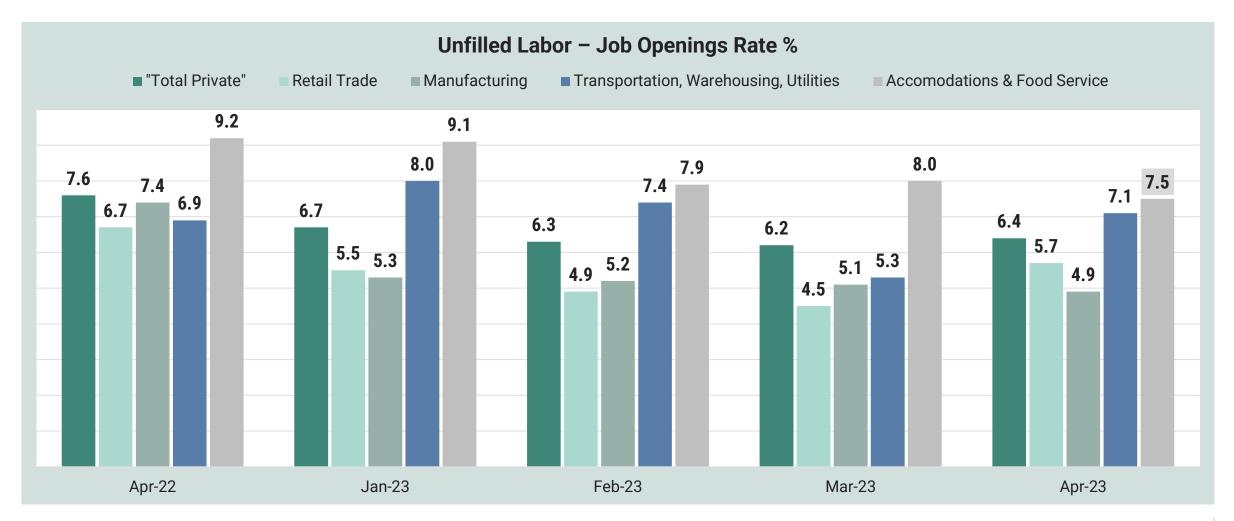
U.S. Employment Overview

Unemployment remains below 4% at 3.7%; non-farm employment was up 2.7% month-to-month, with employment rising by 339,000 in May



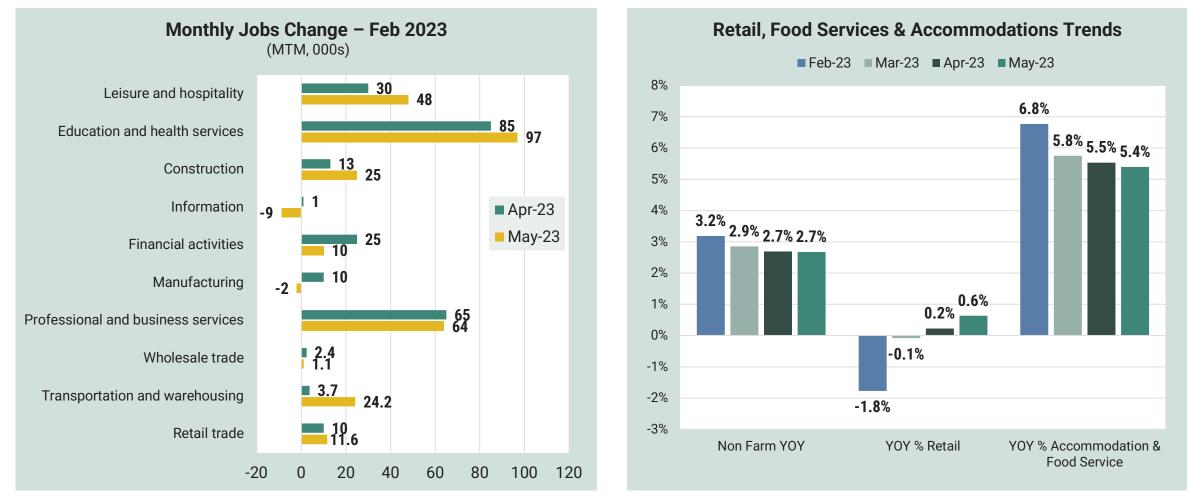
Private Industry Labor – Job Openings

Unfilled job openings rates rose across all sectors -recent trends continue to show unfilled labor rates climbing



Industry Employment Trends

Retail Trade monthly jobs increased again (slightly) in May, Leisure & Hospitality again saw healthy MTM gains; Transportation and Warehousing saw a strong increase in May (YOY)



Supply Chain



The GSCPI tracks the state of global supply chains using data from the transportation and manufacturing sectors.

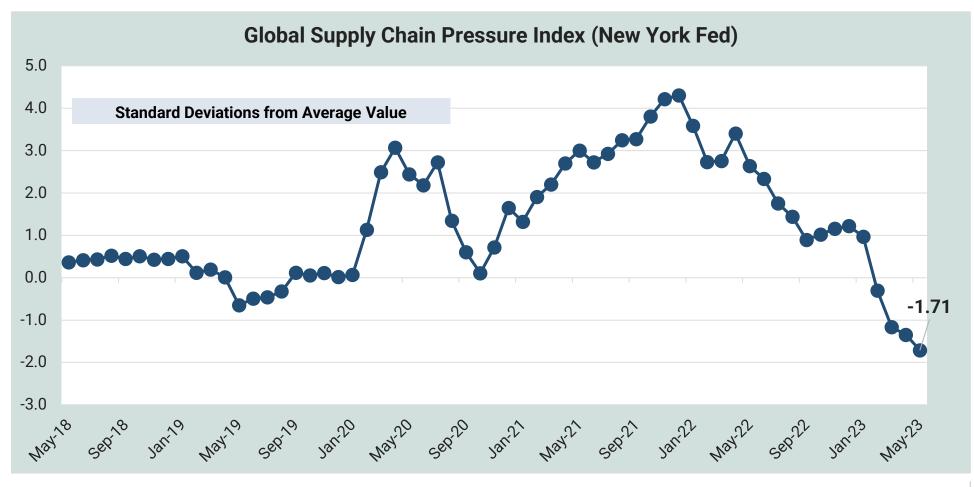
The GSCPI is not an official estimate of the Federal Reserve Bank of New York, its President, the Federal Reserve System, or the Federal Open Market Committee.

The GSCPI is a product of the Applied Macroeconomics and Econometrics Center (AMEC).

https://www.newyorkfed.org/rese arch/policy/gscpi#/overview

Global Supply Chain Index

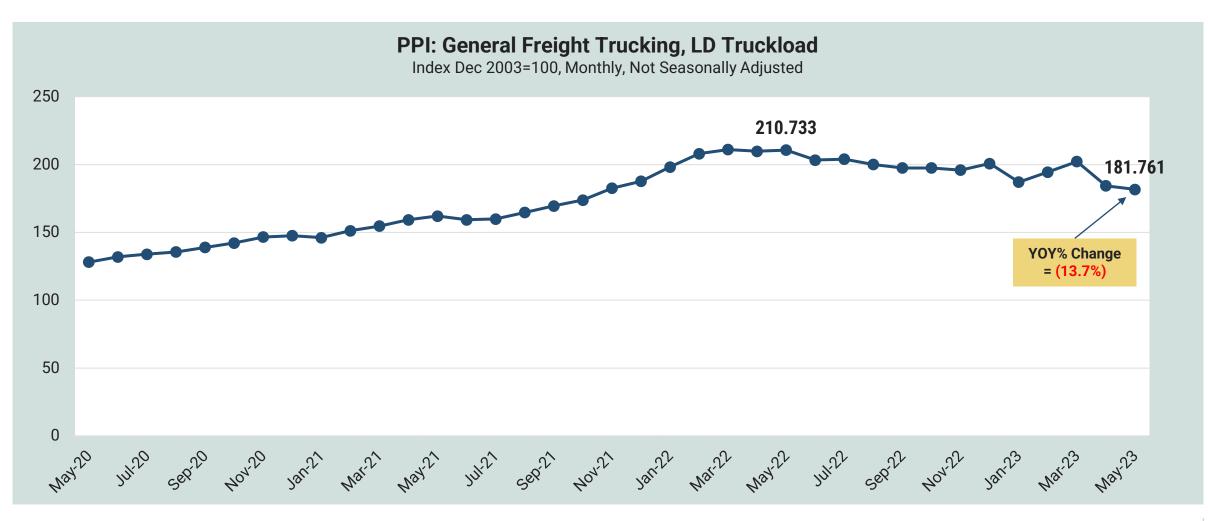
GSCPI decreased in May, falling to -1.71 from -1.35; there were significant downward contributions from Great Britain backlogs and Taiwan delivery times, Euro Area delivery times and backlogs exhibited the largest sources of upward pressure in May



Source: Federal Reserve Bank of New York, Global Supply Chain Pressure Index, https://www.newyorkfed.org/research/gscpi.html.

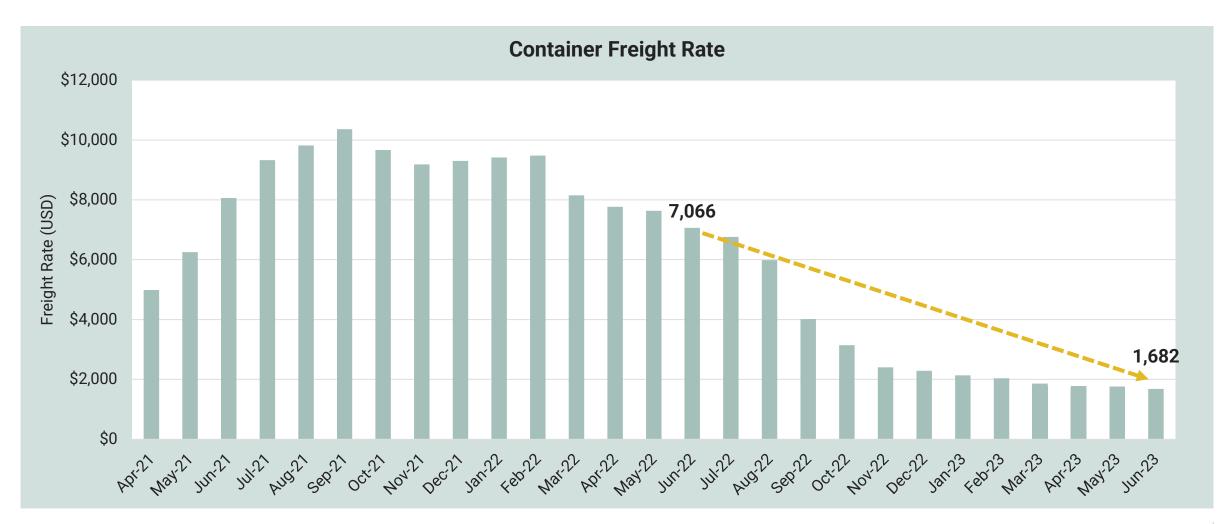
Freight Inflation - Trucking

Through May, general freight trucking cost is down 13.7% over last year and 1.4% lower than previous month



Global Container Freight Rate Index

Container rates remain stable; Drewry's composite World Container has remained well below year ago levels

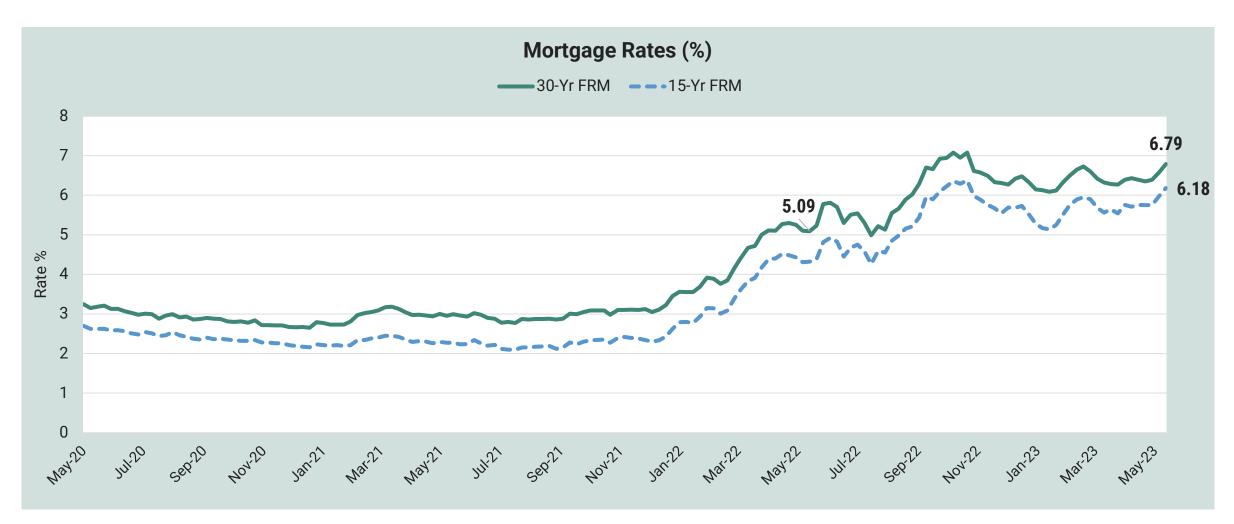


Housing



Mortgage Rates

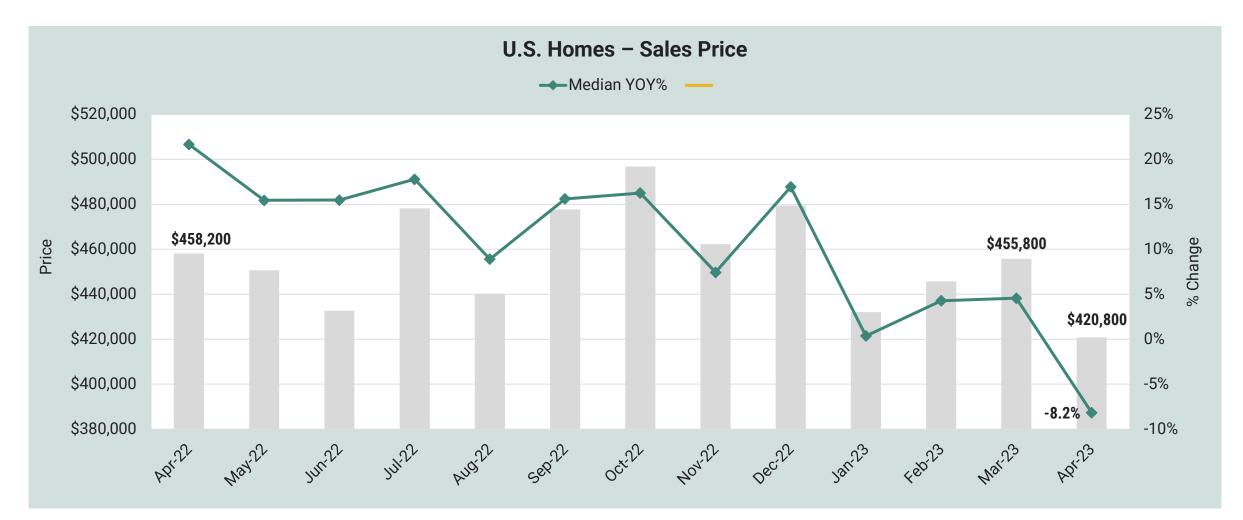
30-year FRM rate of 6.79%, above last year's rate of 5.09%; 15-year rate now above 6%



Source: FreddieMac Mortgage Market Survey

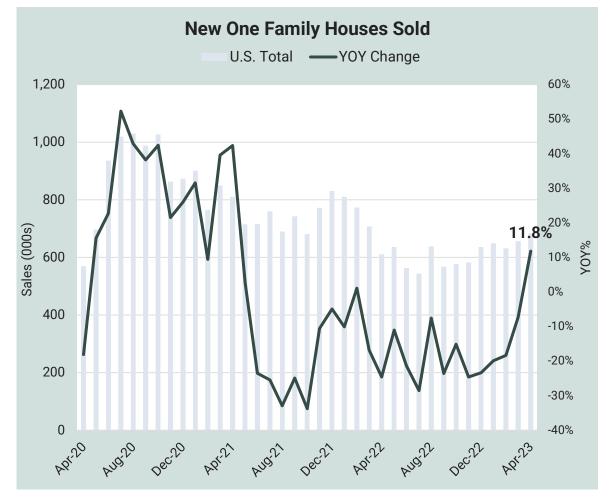
U.S. Housing – New Home Prices

The median U.S. home price in April 2023 declined 8.2% YOY and 7.7% vs. previous month

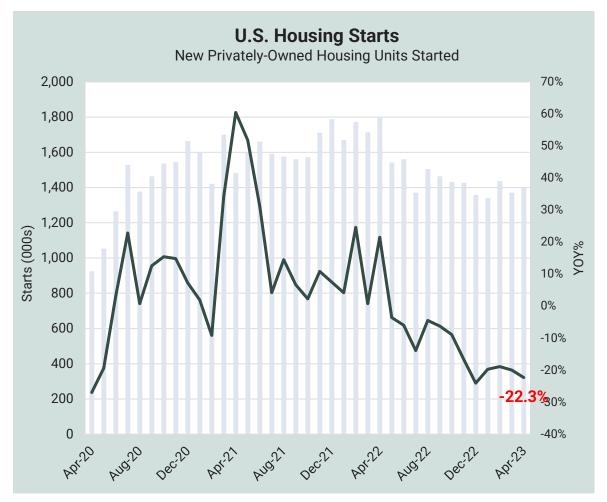


Housing - New Home Sales and Starts

New home sales increased nearly 12% over last year – boosted in large part by low inventory of available homes; housing starts however decreased 22.3%



U.S. Census Bureau and U.S. Department of Housing and Urban Development, New One Family Houses Sold: United States, retrieved from FRED, Federal Reserve Bank of St. Louis



U.S. Census Bureau and U.S. Department of Housing and Urban Development, New Privately-Owned Housing Units Started, retrieved from FRED, Federal Reserve Bank of St. Louis; ankura.com

About Ankura



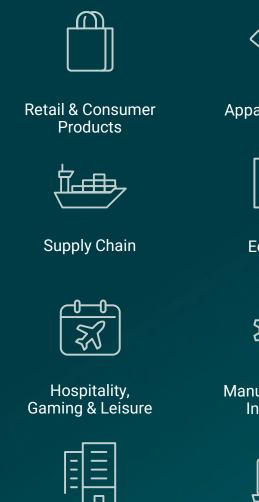


WE ARE A GLOBAL ADVISORY FIRM COMMITTED TO HELPING OUR CLIENTS PROTECT, CREATE, AND RECOVER VALUE.



Our experts bring acumen and a depth of knowledge gained from careers spent in executive level decision-making roles at companies and consultancies in some of the world's most recognizable names.

Industry Depth



Building Products & Construction

Apparel/Textiles



Education





Automotive

Energy, Mining

& Natural Resources



Food & Beverage



Financial Services



Healthcare & Life Sciences

(
_	• • •
	• • •
•	• • •
•	• • •
•	• • •
	• • •

Real Estate







Manufacturing, & Industrials



Technology, Media & **Telecommunications**

Government & Public

Sector

Transportation

Contact us

Ankura Consulting Group, LLC is an independent global expert services and advisory firm that delivers services and end-to-end solutions to help clients at critical inflection points related to conflict, crisis, performance, risk, strategy, and transformation.

The Ankura team consists of more than 1,800 professionals serving 3,000+ clients across 55 countries who are leaders in their respective fields and areas of expertise. Collaborative lateral thinking, hard-earned experience, expertise, and multidisciplinary capabilities drive results and Ankura is unrivalled in its ability to assist clients to Protect, Create, and Recover Value.

For more information, please visit: www.ankura.com.



Keith Jelinek Senior Managing Director 1.248.894.8264 keith.jelinek@ankura.com



Mike Casey Managing Director +1.216.312.7702 michael.casey@ankura.com



Rick Maicki Senior Managing Director +1.216.906.1580 rick.maicki@ankura.com



Chris Ventry Managing Director +1.646.413.9352 chris.ventry@ankura.com



Tom Clarke Senior Managing Director +1. 248.312.9423 tom.clarke@ankura.com



Laura Wheeler Managing Director 1.646.320.5799 laura.wheeler@ankura.com



in 🖸 🎔



ankura.com